



# NEWSLETTER



INSTITUTE OF PUBLIC FINANCE BANGLADESH (IPF)

1ST ISSUE

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## Launching Ceremony of the IPF JOURNAL OF ECONOMICS AND FINANCE

**Dhaka, 17 November 2025:** The Institute of Public Finance Bangladesh (IPF) proudly unveiled the first two issues of the IPF Journal of Economics and Finance on 17 November 2025. The launching ceremony turned into a vibrant gathering of leaders and policymakers, enriched by the gracious presence of distinguished guests from across government institutions.

Dr. Salehuddin Ahmed, Hon'ble Adviser, Ministry of Finance and Ministry of Science and Technology, Dr. Md. Khairuzzaman Mozumder, Secretary, Finance Division, Ms. Nazma Mobarek, Secretary, Financial Institutions Division, Mr. Md. Abdur Rahman Khan FCMA, Secretary, Internal Resources Division and Chairman of the National Board of Revenue, Mr. Md. Mofidur Rahman, Secretary, Ministry of Cultural Affairs, Mr. Shirajun Noor Chowdhury, Secretary, Implementation Monitoring and Evaluation Division (IMED), Dr. Mohammad Abu Yusuf, Secretary, Ministry of Social Welfare, and Dr. Ziaul Abedin, Director General, IPF were present at the Launching Ceremony.

Their collective presence not only added warmth to the occasion but also underscored the spirit of collaboration and shared commitment to national progress. The unveiling marked a significant milestone in IPF's mission to advance economic policy making through rigorous, objective and peer-reviewed scholarship. From now on, the journal will be published twice a year, serving as a dynamic, open-access platform for informed dialogue on

Bangladesh's evolving economic and financial landscape. Established to meet the growing demand for a credible, nationally anchored academic forum, the journal bridges research, policy formulation, and practical public financial management. With a strong focus on macroeconomic policy, public financial management, and emerging challenges, the journal informs and inspires policymakers, academics, researchers, and practitioners. Governed by

the IPF Journal Publication Policy, it ensures editorial independence, quality assurance, and adherence to international publication ethics. Through this initiative, IPF has created a platform to enrich academic discourse and strengthens the foundations of economic governance in Bangladesh. Attendees appreciated Dr. Ziaul Abedin, Director General of IPF, for this noble and essential initiative.

## Key Events

- 1 Launching Ceremony of the IPF Journal of Economics and Finance on 17 November 2025.
- 2 Finance Division unveils PFM Strategy 2025–2030 on 17 December 2025.
- 3 The 36<sup>th</sup> FEEM Course commenced on 17 November 2025. The programme is expected to conclude on 1 February 2026.
- 4 The 35<sup>th</sup> FEEM Course commenced on 17 September 2025. The Certificate Awarding Ceremony of the 35<sup>th</sup> FEEM Course was held on 8 December 2025.
- 5 The 34<sup>th</sup> FEEM Course commenced on 13 July 2025. The Certificate Awarding Ceremony of the 34<sup>th</sup> FEEM Course was held on 30 September 2025.
- 6 39<sup>th</sup> 'Budget Management Specialist (BMS)' training course commenced on 21 December 2025. The course is expected to conclude on 18 January 2026.
- 7 38<sup>th</sup> 'Budget Management Specialist (BMS)' training course was held at IPF from 20 October 2025 to 16 November 2025.
- 8 37<sup>th</sup> 'Budget Management Specialist (BMS)' training course was held at IPF from 18 August 2025 to 14 September 2025.
- 9 48<sup>th</sup> 'The Introduction to Budget Management (IBM)' training course was held at IPF from 16 September 2025 to 22 September 2025.
- 10 47<sup>th</sup> 'The Introduction to Budget Management (IBM)' training course was held at IPF from 31 August 2025 to 04 September 2025.

## Building Capacity through Core Training Programmes at IPF

The IPF delivers a suite of core training programs aimed at enhancing Public Financial Management (PFM) capacity across government institutions. Its offerings include the Fiscal Economics and Economic Management (FEEM) Course, Budget Management Specialist (BMS) Training, Advanced Budget Management (ABM) Workshop, and the Introduction to Budget Management (IBM) Course. Collectively, these programs address critical dimensions of PFM—ranging from budgetary frameworks and expenditure control to revenue management, financial reporting, risk analysis, and accountability. By equipping participants with practical knowledge and applied skills, IPF empowers officials to strengthen governance and ensure more effective stewardship of public resources. IPF conducts other capacity building trainings on PFM on demand.



### 36<sup>th</sup> 'Fiscal Economics and Economic Management (FEEM)' training course

**Dhaka, 17 November 2025:** The 36<sup>th</sup> Fiscal Economics and Economic Management (FEEM) Course began on 17 November 2025 with 25 officials from various BCS cadres. The inauguration was graced by Mr. Md. Hasanul Matin, Additional Secretary and Chairman, IPF Executive Committee, as Chief Guest.

The session was presided over by Dr. Ziaul Abedin, Additional Secretary (Budget-1) & Director General, IPF. Mr. Md. Nabinawaj, Deputy Director (Admin and Finance), IPF and Md. Md. Mizanur Rahman, Deputy Director(training), IPF were attended the program.

**Attachment Training on Strengthening the Public Financial Management Framework Conducted at IMF-SARTTAC for FEEM-36, December 15–19, 2025.**



Twenty-five participants from the 36<sup>th</sup> FEEM Course traveled to IMF-SARTTAC for a five-day attachment training on Strengthening the Public Financial Management (PFM) Framework, with a focus on global best practices. The program covered key areas such as budget credibility, climate-sensitive budgeting, budget execution, fiscal risk management, and emerging applications of artificial intelligence in PFM.

## THE FEEM COURSE AT A GLANCE

The Fiscal Economics and Economic Management (FEEM) course is the flagship program of IPF, designed to strengthen Public Financial Management (PFM) competencies across government institutions. This 10-week, non-residential course is offered three times a year, with each batch typically comprising 25-30 BCS cadre officials. Structured across nine comprehensive modules and supported by rigorous assessments and experienced trainers, FEEM is widely recognized as one of Bangladesh's leading professional training programs in the PFM domain. The top 10 performers from each batch are eligible for overseas master's scholarships. More than 164 officials have benefited so far under this training program. The course also integrates IELTS preparation, helping participants enhance their English proficiency for higher studies and professional responsibilities.

### 35<sup>th</sup> 'Fiscal Economics and Economic Management (FEEM)' training course



**Dhaka, 17 September 2025:** The 35<sup>th</sup> Fiscal Economics and Economic Management (FEEM) Course was inaugurated at IPF with mid-level BCS cadre officials from various ministries and departments. The program aims to strengthen Public Financial Management skills, particularly in macroeconomics, budget formulation, fiscal discipline, and accountability. The inauguration was addressed by Special Guest Ms. Bilquis Jahan Rimi (now Secretary, Ministry of Textiles & Jute), and presided over by Dr. Ziaul Abedin, Director General, IPF. The course was formally inaugurated by Chief Guest Mr. Shirajun Noor Chowdhury (now Secretary, IMED).



Participants of FEEM-35 attended a five-day training program on "Strengthening the Public Financial Management Framework" at SARTTAC, New Delhi, 27-31 October 2025.

#### Field Visit by FEEM Batch 35

As part of their course requirements, the participants of FEEM Batch 35 undertook a field visit to two nationally significant development initiatives. The visit covered: Upgrading Cox's Bazar Airport to an International Airport & The Climate Refugee Rehabilitation Project(Khurushkul).

**The Certificate Awarding Ceremony of the 35<sup>th</sup> FEEM Course was held at the IPF on 8 December 2025.**



The event was graced by Dr. Md. Khairuzzaman Mozumder, Secretary, Finance Division, who attended as Chief Guest, while Mr. Md. Hasanul Matin, Addl. Sec. FD participated as Special Guest. Certificates were distributed among the participants, and the program concluded with a vote of thanks delivered by Dr. Ziaul Abedin, Director General of IPF.



## 34<sup>th</sup> 'Fiscal Economics and Economic Management (FEEM)' training course



**Dhaka, 13 July 2025** – The Institute of Public Finance (IPF) inaugurated the 34<sup>th</sup> Fiscal Economics and Economic Management (FEEM) Course with 25 participating officials from various BCS cadres. The ceremony was inaugurated by Dr. Md. Khairuzzaman Mozumder, Secretary, Finance Division, as Chief Guest. Special Guests included Dr. Mohammad Abu Yusuf and Mr. Shirajun Noor Chowdhury, Additional Secretaries, Finance Division. The programme was presided over by Dr. Ziaul Abedin, Director General of IPF.

The primary aim of the course was to strengthen BCS cadre officials' skills in fiscal policy, budgeting, and economic management. It focuses on improving evidence-based decision-making, accountability in public spending, and support for ongoing PFM reforms.



FEEM 34 attended 5-day training programme on 'Strengthening the Public Financial Management Framework' at IMF-SARTTAC, New Delhi, 18-22 August 2025. Recognizing the importance of proper evaluation of training and capacity-building activities, IPF adopted a monitoring and evaluation strategy to assess whether the course has achieved its stated objectives or not primarily and, if not, what improvements are required.

## 34th FEEM participants attended study tour programme

The participants of the 34<sup>th</sup> FEEM Course undertook study visits to Bangladesh Bank and Singer (Beko) Bangladesh & Bangladesh SEZ Ltd. During these visits, officials received detailed briefings on institutional operations, project



development cycles, infrastructure improvements, and ongoing investment initiatives, providing them with valuable practical insights into organizational management and financial governance.

## The Certificate Awarding Ceremony of the 34<sup>th</sup> Fiscal Economics and Economic Management (FEEM)

The Certificate Awarding Ceremony of the 34<sup>th</sup> FEEM Course was held on 29 September 2025 at the IPF Seminar Room. Dr. Md. Khairuzzaman Mozumder, Secretary, Finance Division and Chairman of the IPF Governing Council attended the event as the Chief Guest. The ceremony was further honoured by the presence of Ms. Bilquis Jahan Rimi, Additional Secretary, Finance Division and Chairperson of the IPF Executive Committee, and Mr. Md. Hasanul Matin, Additional Secretary, Finance Division, as Special Guests.

## Status of FEEM Fellowship

IPF currently offers 10 foreign Masters Fellowships for each FEEM course. It pays full tuition fee (directly remitted to the University by IPF) and provides return airfare and living and other expenses for studying in the universities ranked within the top 200 in the Times Higher Education (THE) rankings. Currently, the Fellowships are funded by SPFMS programme of Finance Division. So far 164 Fellowships have been offered. As of now, 140 fellows completed foreign master's degree with the fellowship, and 24 fellows are currently pursuing the fellowships. Participants from 34-36 FEEM courses will be able to avail fellowships in FY2026-27.

## IPF Overseas Master's Scholarship (FY 2025–26)

### FEEM-26

- A K M Nur Hossain Nirzor – Upazila Nirbahi Officer, Puthia, Rajshahi; University of Glasgow; MSc Economic Development.
- Md. Ataur Rahman – Second Secretary, NBR; University of Nottingham; MSc Economic Development and Policy Analysis.

### FEEM-27

- Lobna Farzana – Senior Assistant Secretary, Ministry of Public Administration; Queen Mary University of London; MSc FT Supply Chain Management.
- K. M. Rafiqul Islam – Deputy Director (SAS), Ministry of Chittagong Hill Tracts Affairs; University of Edinburgh; MSc Finance, Technology and Policy.
- Masuma Jannat – Senior Assistant Secretary, Ministry of Science & Technology; University of Edinburgh; MSc Ecological Economics (SAC).

### FEEM-28

- Achhiya Khatoon – SAS, Finance Division; University of Birmingham; Master of Public Administration (Finance).
- Sarmila Najneen – CAFD, Ministry of Labour & Employment; University of Birmingham; Master of Public Administration (Finance).
- Shalina Begum – DD, DAE, Ministry of Agriculture; University of Birmingham; Master of Public Administration (Finance).
- Fatema Khatun – DD (SAS), Jatio Muktiyoddha Council; University of Birmingham; Master of Public Administration (Finance).
- Kohenur Akter – UNO, Horirampur, Manikganj; University of Glasgow; MSc Economic Development.

### FEEM-29

- Tahira Farhin Elahi – SDE, PWD; University of Birmingham; Master of Public Administration (Finance).
- Bakul Chandra Kabiraj – ADC, Jhenaidah; University of Birmingham; Master of Public Administration (Finance).

### FEEM-30

- Shahriar Al-Kabir Siddiqui – SAS, Energy and Mineral Resources Division; London School of Economics; Master of Public Policy.
- Hamidur Rahman – SAS, Land Reform Board; University of Birmingham; MSc Data Science.
- Abu Bakkar Siddique – AC&AG (Report), C&AG Office; University of Sheffield; MSc Business Finance and Economics.
- M Hasan Ibne Siraj – Executive Engineer, PWD; University of Sheffield; MSc Business Finance and Economics.
- Mohd. Iqbal Hossain – DD, Transport Audit Directorate; University of Leicester; MSc Data Science.

### FEEM-31

- Mohammad Faye Uddin – Add. SP, Sadar Noakhali; University of Birmingham; MSc Financial Management.

### FEEM-32

- M.K. Jahid Shuvo – Asst. Controller of News, Bangladesh Betar; University of Birmingham; MSc Accounting and Finance.
- Asadujaman – Asst. Commissioner; University of Glasgow; MSc Economic Development.
- Kaniz Fatima – DS, MOPA; University of Glasgow; MSc Economic Development.
- Md. Ashraf Ali – Senior Assistant Secretary, Ministry of Public Administration; Queen Mary University of London; MSc FT Banking and Finance.
- M.M. Arafat Hossain – ADC, Narail; University of Leeds; MSc Ecological Economics.

### FEEM-33

- Md Mohidul Islam Chowdhury – Joint Commissioner, NBR; University of Glasgow; MSc Economic Development.

## THE BMS COURSE AT A GLANCE

The Budget Management Specialist (BMS) Course is one of the flagship capacity-building trainings of IPF on Medium-Term Budget Framework (MTBF) budgeting for the Finance Division, line ministries, and their subordinate agencies. It is designed for mid- and junior-level officers such as Deputy Secretaries, Senior Assistant Secretaries, Assistant Secretaries, and their equivalents.

The course equips participants with the skills needed for strategic planning, budget preparation, execution, and monitoring within the MTBF framework. Its structure follows the Public Financial Management (PFM) cycle to ensure coherence across modules.

BMS is a 20-working day, full-time, non-residential program conducted by the Institute of Public Finance Bangladesh (IPF). It consists of five modules, assessed through multiple evaluation methods, including terminal exams. Training is delivered by experienced PFM practitioners who combine theory with practical insights.

The top Seven performers from each BMS batch are selected for an overseas benchmark training (one week), currently funded by the SPFMS program of the Finance Division.

### 37<sup>th</sup> 'Budget Management Specialist (BMS)' training course

**Dhaka, 18 August 2025:** The 37<sup>th</sup> Budget Management Specialist (BMS) Course began on 18 August 2025 with 30 officials from various BCS cadres & other services. The inauguration was graced by Chief Guest Dr. Mohammad Abu Yusuf, Addl. Secretary, Finance Division, while Dr. Ziaul Abedin, DG, IPF presided over the session. Special Guests included Mr. Anarul Kabir and Mr. Md. Abdur Rahman, Joint Secretary, Finance Division.



The 37<sup>th</sup> Budget Management Specialist (BMS) Course concluded on 14 September 2025. The closing ceremony was attended by Chief Guest Dr. Md. Khairuzzaman Mozumder, Secretary, Finance Division, Ministry of Finance, while Dr. Ziaul Abedin, Director General, IPF presided over the ceremony.



### 38<sup>th</sup> 'Budget Management Specialist (BMS)' training course

**Dhaka, 20 October 2025:** The 38<sup>th</sup> Budget Management Specialist (BMS) Course was inaugurated on 20 October 2025, marking another milestone in the Finance Division's capacity-building initiatives.

The ceremony was graced by Ms. Bilquis Jahan Rimi, Additional Secretary and Chairman, IPF Executive Committee, as the Chief Guest. The session was presided over by Dr. Ziaul Abedin, Director General, IPF and Additional Secretary, Finance Division. Special Guests included Mr. Muhammad Faruq-Uz-Zaman, Joint Secretary, and Mr. Md. Abdur Rahman, Director (Joint Secretary), IPF, Finance Division.



The 38<sup>th</sup> Budget Management Specialist (BMS) Course concluded on 16 November 2025 with 26 participants from various BCS cadres. The closing ceremony was attended by Dr. Md. Khairuzzaman Mozumder as Chief Guest, while Dr. Ziaul Abedin presided over the program.



### 39<sup>th</sup> 'Budget Management Specialist (BMS)' training course

**Dhaka, 21 December 2025:** The 39<sup>th</sup> BMS Course commenced on 21 December 2025 with 30 participants from various BCS cadres. The inaugural session was attended by senior officials from the Finance Division, with Md. Hasanul Matin, Addl. Secretary, Finance Division as the Chief Guest, with Dr. Ziaul Abedin, Director General, IPF, presiding the session, Mr. Muhammad Faruq-Uz-Zaman, Joint Secretary, Finance Division and Mr. Md. Abdur Rahman, Director (Joint Secretary), IPF attended as Special Guests. The course will be closed on 18 January 2026.



## THE IBM COURSE AT A GLANCE

Introduction to Budget Management (IBM) is a five-day, full-time, non-residential flagship course of the IPF. The programme strengthens participants' theoretical and practical understanding of government budget and public expenditure management under the Medium-Term Budgetary Framework (MTBF), with a focus on strategic planning, budget preparation, implementation, and monitoring. The course is designed for budget-related personnel from various ministries/divisions—including AO/PO, Office Assistants, and Computer Operators—the course is delivered through four modules: (i) Budget Management in Bangladesh (legal and institutional framework), (ii) Strategic Management and Budget Preparation, (iii) Budget Implementation and Monitoring, and (iv) BACS & iBAS++.

### 48<sup>th</sup> 'The Introduction to Budget Management (IBM)' training course

**Dhaka, 16 Sept 2025:** The 48<sup>th</sup> Introduction to Budget Management (IBM) Course was inaugurated at IPF on 16 Sept 2025 with 25 participants from various ministries. Dr. Ziaul Abedin, DG, IPF inaugurated the program as Chief Guest, and the

session concluded with closing remarks from Mr. Md. Abdur Rahman, Director(JS), IPF who chaired the event.



The Certificate Awarding Ceremony of the 48<sup>th</sup> IBM Course was held at IPF on 22 September 2025. Certificates were distributed following brief remarks from senior officials,

and the event concluded with closing remarks and result announcements by Dr. Ziaul Abedin, DG, Institute of Public Finance Bangladesh (IPF).

### 47<sup>th</sup> 'The Introduction to Budget Management (IBM)' training course

**On August 31, 2025,** the 47<sup>th</sup> Introduction to Budget Management (IBM) Course began at IPF with 25 participants from various ministries. Mr. Muhammad Faruq-Uz-Zaman served as the Special Guest, while Dr. Ziaul Abedin officially opened the course as a chief Guest. The session concluded with remarks from Chair



Mr. Md. Abdur Rahman, Director, IPF. The Certificate Awarding Ceremony of the 47<sup>th</sup> IBM Course was held at IPF on 04 September 2025. The program featured participant reflections and remarks from senior officials, followed by certificate distribution. The event concluded with closing remarks and result announcements by the Chair, Mr. Md. Abdur Rahman, Director (JS), IPF.

## BEYOND THE CORE: OTHER TRAINING PROGRAMMES AT IPF

This Institute offers several other courses, namely, Financial Management (FM) Training for FM Personnel of Training Partners under SICIP programme, Finance Division, and TVET Leadership Training for Management Staff of SICIP.



### TVET Leadership Training for Management Staff of SICIP

A specialized TVET Leadership Training was held for management staff under the Skills for Industry Competitiveness and Innovation Program (SICIP). The program strengthened institutional leadership, strategic planning, industry collaboration, and results-based management across participating training institutions. Participants also received practical inputs on learner management, monitoring and evaluation, procurement, and financial oversight—supporting stronger governance, accountability, and overall institutional performance under SICIP.

From 1 July 2025 to 31 December 2025, three batches of TVET Leadership Trainings have been conducted for the management staff of SICIP :

*TVET Leadership Training for Management Staff (Batch-3) of SICIP at IPF from 7 July 2025 to 20 July 2025.*

*TVET Leadership Training for Management Staff (Batch-4) of SICIP at IPF from 27 July 2025 to 10 Aug 2025.*

*TVET Leadership Training for Management Staff (Batch-5) of SICIP at IPF from 17 Aug 2025 to 30 Aug 2025.*

### Financial Management (FM) Training for FM Personnel of Training Partners under SICIP

SICIP is conducting Financial Management (FM) Training to establish a unified financial management and reporting system across its partner institutions. The programme targets finance and accounts staff, principals, coordinators, and procurement officers, and covers SICIP operations, the FM Manual, and relevant ADB and Government procedures.

Under Tranche 1, a total of 200 participants from institutions including BB-SME, PKSf, BITAC, TTC, and TSC completed the training through eight batches (2021–2022). Tranche 2 started on 26 July 2025 to train another 200 participants in eight batches; three batches have been completed so far.

*FM (Batch-01) Training for SICIP Training Partners was held at IPF from 26 July 2025 to 31 July 2025.*

*FM (Batch-02) Training for SICIP Training Partners was held at IPF from 8 Sept 2025 to 15 September 2025.*

*FM (Batch-03) Training for SICIP Training Partners was held at IPF from 6 Oct 2025 to 13 Oct 2025.*



### TVET Leadership Training for Management Staff of SICIP (Batch-3) from 7 July 2025 to 20 July 2025

**Dhaka, 7 July 2025:** The TVET Leadership Training for Management Staff of SICIP (TVET-03) was inaugurated at IPF on 7 July 2025 with 26 participants from various public and private training institutes. The program included a welcome address by Mr. Mohammad Abul Hashem, Joint Secretary, Finance Division and remarks from Special Guests Ms. Syeda Amina Fahmeen, Joint Secretary & DEPD, SICIP and Mr. Mohammed Walid Hossain, Additional Secretary & Executive Program Director (EPD), SICIP. The course was formally inaugurated by Chief Guest Mr. Shirajun Noor Chowdhury, Additional Secretary & Chairman IPF Executive Committee and the session concluded with closing remarks from the Chair Dr. Ziaul Abedin, DG, IPF.

As part of the TVET curriculum, a field visit was organized to help participants observe and analyze economic and development activities aligned with the national vision and policy priorities of the Government of Bangladesh.



The Certificate Awarding Ceremony of the TVET Leadership Training for Management Staff under SICIP (Batch-03) was held at IPF on 20 July 2025. The program featured participant reflections and remarks from the distinguished guests/resource persons, highlighting the key learning outcomes of the training and its importance in strengthening leadership and management capacity within TVET institutions.



### TVET Leadership Training for Management Staff of SICIP (Batch-4) from 27 July 2025 to 10 Aug 2025

**Dhaka, 27 July 2025:** The TVET Leadership Training for Management Staff of SICIP (TVET-04) was inaugurated at IPF on 27 July 2025 with 25 participants of PIU-SICIP. The opening session featured remarks from Special Guests Mr. Md. Ruhul Amin, Director (JS), IPF, Ms. Syeda Amina Fahmeen, Joint Secretary & DEPD, SICIP and Mr. Mohammed Walid Hossain, Additional Secretary & EPD, SICIP. The course was formally opened by Chief Guest Mr. Shirajun Noor Chowdhury, Additional Secretary, Finance Division & Chairman, IPF Executive Committee and concluded with closing remarks from the Chair Mr. Muhammad Faruq-Uz-Zaman, Joint Secretary, Finance Division.

As part of the curriculum, a field visit component was incorporated to enable participants to observe & analyze economic and development activities aligned with the national vision and policy priorities of the Government of Bangladesh.



IPF hosted the Certificate Awarding Ceremony of the TVET Leadership Training for Management Staff of SICIP (TVET-04) on 10 August 2025. Following a course briefing and participant reflections, remarks were delivered by Special Guests Mr. Md. Abdur Rahman (Director, IPF), Ms. Syeda Amina Fahmeen (Joint Secretary & DEPD, SICIP) and Mr. Mohammed Walid Hossain (Additional Secretary & EPD, SICIP). The Chief Guest Dr. Mohammad Abu Yusuf (Additional Secretary, Finance Division) addressed the participants, followed by certificate distribution and closing remarks by Dr. Ziaul Abedin (DG, IPF).



### TVET Leadership Training for Management Staff of SICIP (Batch-5) from 17 Aug 2025 to 30 Aug 2025

**Dhaka, 17 August 2025:** IPF inaugurated the TVET Leadership Training for Management Staff of SICIP (TVET-05) with 25 participants of SICIP-PIU Teams. The opening session featured remarks from Special Guests Mr. Md. Abdur Rahman, Director (Joint Secretary), IPF, Ms. Syeda Amina Fahmeen (Joint Secretary & DEPD, SICIP) and Mr. Mohammed Walid Hossain (Additional Secretary & EPD, SICIP). The course was formally opened by Chief Guest Dr. Mohammad Abu Yusuf (Additional Secretary, Finance Division) and concluded with closing remarks by Dr. Ziaul Abedin (DG, IPF).

As part of the curriculum, a field visit was component was incorporated and organized to enable participants to observe and analyze economic and development activities of the government.



IPF arranged the Certificate Awarding Ceremony of the TVET Leadership Training for Management Staff of SICIP (TVET-05) on 30 August 2025. The programme included remarks from Special Guests Mr. Md. Abdur Rahman (Director, IPF), Mr. Md. Manjur Alam Prodhon (Joint Secretary & DEPD, SICIP) and Mr. Md. Mahfuzul Alam Khan (Additional Secretary & DEPD, SICIP). Chief Guest Ms. Bilquis Jahan Rimi (Additional Secretary, Finance Division & Chairman, IPF Executive Committee) addressed the participants, followed by certificate distribution and closing remarks by Dr. Ziaul Abedin (DG, IPF).





## The Financial Management (FM) Training program of SICIP (Batch-1) at IPF from 26 July 2025 to 31 July 2025

**Dhaka, 26 July 2025:** The Financial Management Training for FM Personnel of PIUs and TIs under SICIP (Batch-01) was inaugurated at IPF with 24 participants from various public and private training institutes. The programme was formally opened by Chief Guest Mr. Shirajun Noor Chowdhury (Additional Secretary, Finance Division & Chairman, IPF Executive Committee) and concluded with remarks by Chairperson Mr. Muhammad Faruq-Uz-Zaman (Joint Secretary, Finance Division).



The Certificate Awarding Ceremony of the Financial Management Training for PIUs and TIs under SICIP (Batch-01) was held at IPF on 31 July 2025. The program featured participant reflections and remarks from senior officials, followed by an address from Chief Guest

Mr. Shirajun Noor Chowdhury, Addl. Secretary, Finance Division. Certificates were distributed, and the event concluded with closing remarks and results announced by Dr. Ziaul Abedin, DG, IPF.

## The Financial Management (FM) Training program of SICIP (Batch-2) at IPF from 8<sup>th</sup> September 2025 to 14 September 2025

**Dhaka, 08 Sept 2025:** The Financial Management Training for FM Personnel of PIUs and TIs under SICIP (Batch-02) was inaugurated at IPF on 8 September 2025 with 25 participants from different public and private training institutes. Remarks were delivered by Mr. Myenul Hasan and Mr. Md. Mahfuzul Alam Khan, DPED, SICIP and the training was formally opened by Chief Guest Ms. Bilquis Jahan Rimi, Addl Sec. FD. The programme concluded with closing remarks from Dr. Ziaul Abedin, Director General, IPF. The Certificate Awarding Ceremony of the Financial Management Training for PIUs and TIs under SICIP (Batch-02) was held at IPF on 15 September 2025. The programme included participant reflections, remarks from key guests, and an address by Chief Guest Ms. Bilquis Jahan Rimi (Additional Secretary, Finance Division & Chairman, IPF Executive Committee), followed by certificate distribution and closing remarks by Dr. Ziaul Abedin (DG, IPF).



In addition, one-day BC-1 training, iBAS++ and MBF trainings in different batches with budget related 1,066 officials from various ministries and divisions were conducted at IPF from 21-29 December 2025 under the management of SPFMS Programme.

## The Financial Management (FM) Training program of SICIP (Batch-3) at IPF from 6 Oct 2025 to 13 October 2025

**Dhaka, 6 October 2025:** IPF inaugurated the Financial Management Training for FM Personnel of PIUs and TIs under SICIP (FM-03) with 25 participations of SICIP FM personnel from various public and private training institutes. The session included brief participant reflections, remarks from key guests, and an address by Chief Guest Ms. Bilquis Jahan Rimi (Additional Secretary, Finance Division & Chairman, IPF Executive Committee). The programme concluded with closing remarks and result announced by Dr. Ziaul Abedin (DG, IPF).

The Certificate Awarding Ceremony of the Financial Management Training for PIUs and TIs under SICIP (Batch-01) was held at IPF on 13 October 2025. The program featured participant reflections and remarks from senior officials, followed by an address from

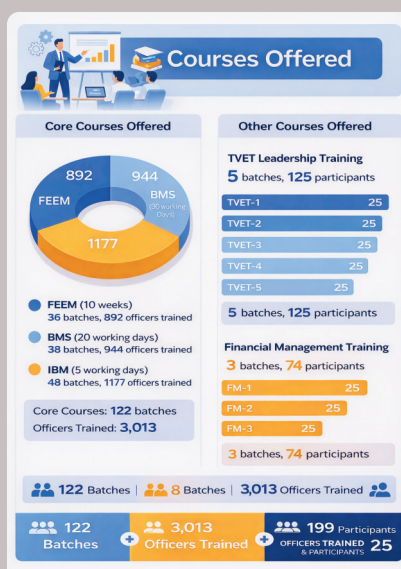
Chief Guest Mr. Shirajun Noor Chowdhury, Addl. Sec., FD. Certificates were distributed, and the event concluded with closing remarks and results announced by Dr. Ziaul Abedin, Director General, IPF.



## Why IPF (Training, Capacity Building & Research)?

The Institute of Public Finance Bangladesh (IPF), established in 2013 under the Finance Division, is dedicated to strengthening the capacity of Public Financial Management (PFM) across the government. IPF offers core courses such as FEEM, BMS, ABM, and IBM, along with specialized training on budgeting, expenditure management, revenue, and financial reporting. The Institute also undertakes research in PFM and macroeconomics to support evidence-based policy making. Guided by its Governing Council (GC) and EC

IPF aims to become a leading national center for training, capacity building, and research, helping accelerate ongoing PFM reforms in Bangladesh.



## IPF's Recent Research Works in Collaboration with BIGM, BIBM, and PPRC

IPF regularly collaborates with partner organizations including BIGM, BIBM, and PPRC. Here are some recent research updates:

<b>The Impact of the Stimulus packages on the Economy during COVID-19 in Bangladesh: A Mixed-Method Approach.</b> <b>BIGM</b> Published in the Journal of MPP (2022 (15)), 10 of MPP <a href="https://www.mpp-journal.com/2227-7099/12/5/108">https://www.mpp-journal.com/2227-7099/12/5/108</a>	<b>Status</b> Published in the Journal of MPP (2022 (15)), 10 of MPP
<b>Long-Term Financing: A Critical Assessment of the Bond Market in Bangladesh and the Way Forward</b> <b>BIBM</b> Submitted to Journal. Dissemination Workshop held	<b>Status</b> Submitted to Journal. Dissemination Workshop held
<b>The Factors Affecting Public Spending Allocative Efficiency in Bangladesh: An Empirical Study on the Health Sector</b> <b>BIBM</b> Methodology workshop held	<b>Status</b> Methodology workshop held
<b>State of real economy: A rapid study on Household and Economic realities to inform policy options towards</b> <b>PPRC</b> Inception report submitted	<b>Status</b> Inception report submitted





## Finance Division unveiled PFM Strategy 2025–2030, marking a shift from systems to outcomes

**Dhaka, December 17, 2025:** The Finance Division has launched the 3rd Public Financial Management (PFM) Reform Strategy 2025–2030, marking a renewed commitment to strengthening fiscal governance, accountability, and service delivery across Bangladesh's public sector.

Honorable Finance Adviser Dr. Salehuddin Ahmed unveiled the strategy at a high-level ceremony attended by senior government officials, constitutional bodies, and development partners. He emphasized that the strategy aims to ensure transparency, efficiency, and improved public services at a time when Bangladesh faces increasing fiscal pressures from climate change, global economic uncertainty, and growing public expenditure needs.



Speakers highlighted that the strategy represents years of collaborative effort and focuses on enhancing fiscal discipline, strengthening financial governance, and delivering citizen-centered services. The framework outlines 15 reform pillars, including revenue mobilization, public investment management, treasury and debt management, procurement, oversight mechanisms, digital transformation, and capacity development.

For the first time, the strategy integrates climate-smart PFM, gender-responsive budgeting, and tailored reforms for priority sectors such as health, education, and social protection. It also underscores the importance of resilience through improved macro-fiscal forecasting, integrated debt management, and transparent reporting of fiscal risks.

The Finance Adviser stressed that the success of the reform agenda will depend on sustained political commitment, strong institutional coordination, and continued investment in public sector capabilities to ensure lasting impact for citizens.

## Two-Days Training on Public Financial Management for Ministry of Food Officials



**Dhaka, October 20, 2025:** A two-day training on Public Financial Management (PFM) was conducted at the Institute of Public Finance Bangladesh (IPF), Dhaka, for officials of the Ministry of Food. Organized under the SPFMS program of the Finance Division, the course strengthened participants' skills in budget management and financial accountability.

## For Disaster Management Officials

**Dhaka, October 22, 2025** – A two-day specialized training on Public Financial Management (PFM): Concepts, Rules, and Procedures for officials of the Ministry of Disaster Management and Relief was held at the Institute of Public Finance Bangladesh (IPF), Dhaka. Organized under the SPFMS program of the Finance Division, the training aimed to strengthen officials' capacity in budget formulation, implementation, and financial accountability.

## For Fisheries and Livestock Officials

**Dhaka, December 10, 2025:** A two-day training on Public Financial Management (PFM) for officials of the Ministry of Fisheries and Livestock was held on December 10–11, 2025, at the Institute of Public Finance Bangladesh (IPF). Organized under the SPFMS scheme of the Finance Division, the programme focused on strengthening budget formulation, implementation, and oversight. Sessions covered MTBF, KPIs, budget execution, audit issues, and project management, reinforcing the government's commitment to fiscal discipline and results-based public financial management.